

# Enova Data Smackdown 2013

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# Analysis of Problem

Original Task:

Select customers to contact to maximize loan profit less calling cost

Analysis:

- Calling costs constant at 10 Euros
- Other costs to acquire customer assumed to be negligible
- Max loan profit achieved by contacting all customers with positive expected net value

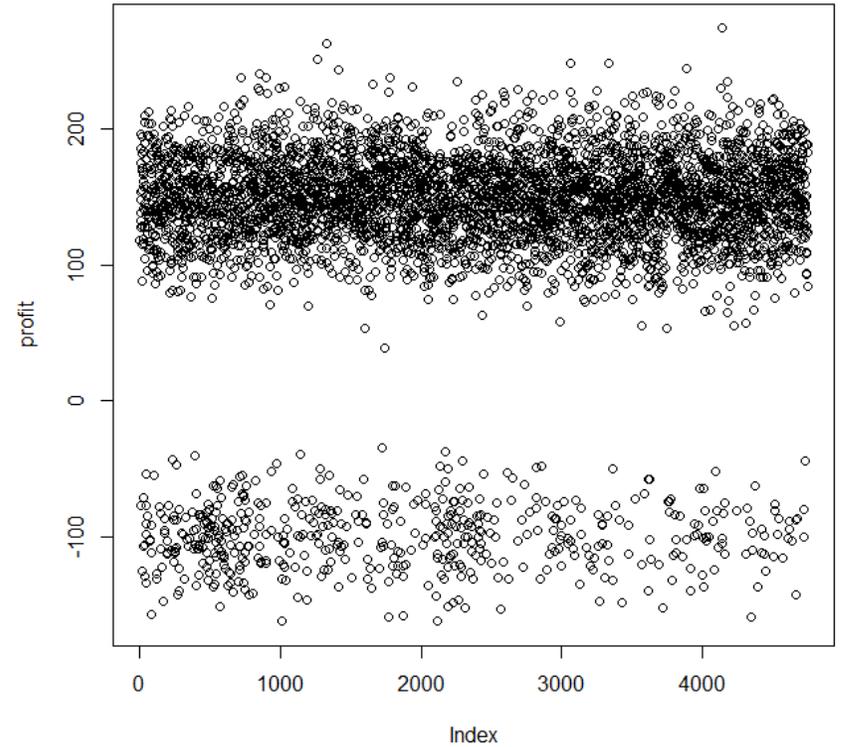
Reframed Task:

Determine customers with expected loan profit > 10 Euro

# Data Understanding

## Loan profitability is binary rather than continuous

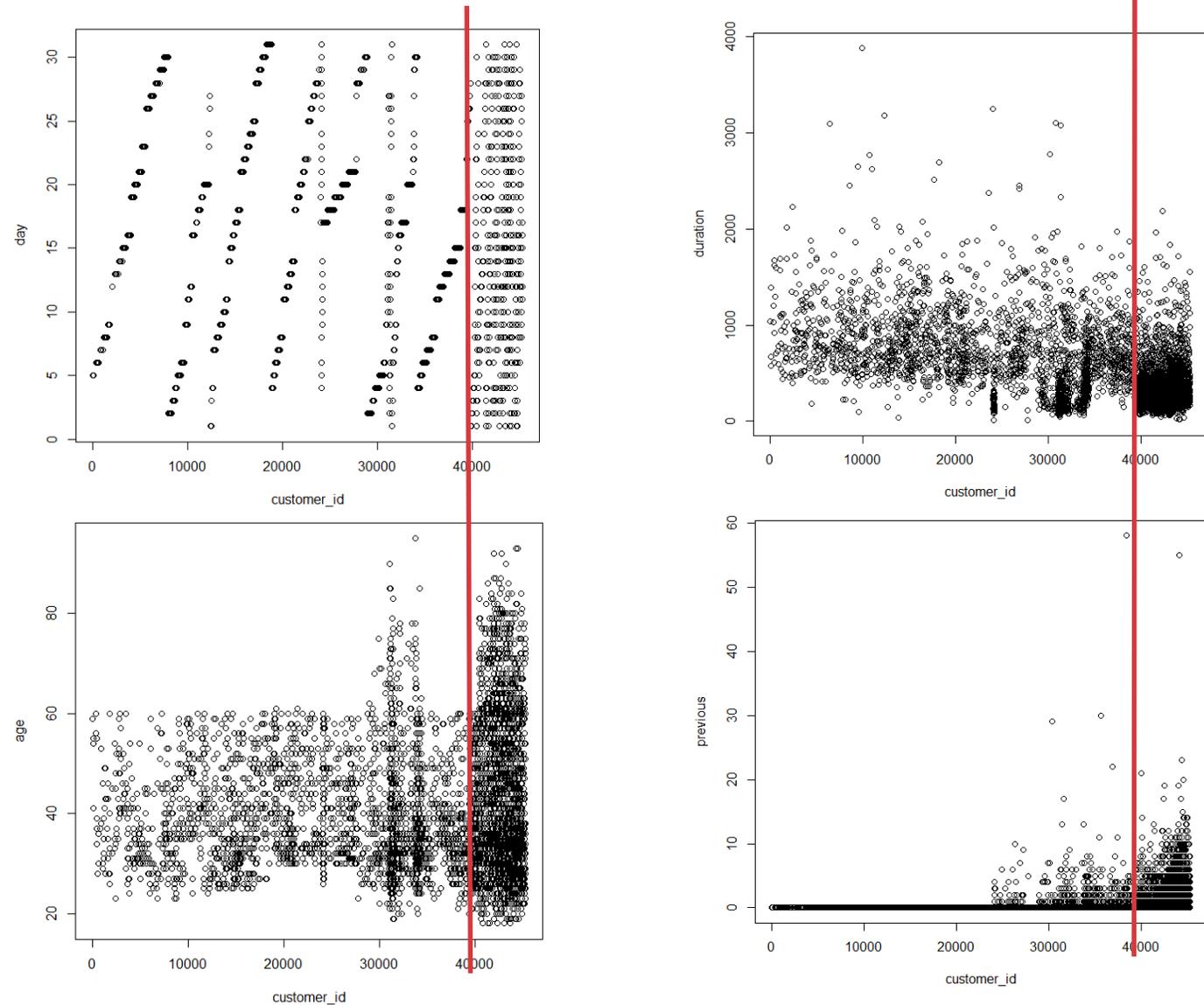
Observe distribution on the left. Given that threshold for probability is 10 Euro, customers are either clearly profitable or not.



# Data Understanding

## “Historical” dataset is actually a mixture of 2 different datasets!

We speculate that customer\_ids  $< 40\,000$  and  $> 40\,000$  are from different datasets. Observe the different distributions on multiple covariates:



# Model Overview

## Goal

Determine  $E(\text{loan profit})$  for each callee

## Process

Given that expected profit is only obtained in two stages:



We decompose  $E(\text{loan profit})$  in the following way:

$$E(\text{loan profit}) = E(\text{loan profit} \mid \text{respond} = 1) P(\text{respond} = 1)$$

## Analysis

- Decomposition important to study responders and non-responders separately.
- Otherwise, incorrectly model loan profit for non-responders as 0: Non-responders could be profitable if they had taken out a loan

## 2 Stage Model

Recall:  $E(\text{loan profit}) = E(\text{loan profit} \mid \text{respond} = 1) P(\text{respond} = 1)$

### Response Model:

- Determine  $P(\text{respond} = 1)$
- Output is a probability rather than indicator variable:  
Allows customers with low response probability to be selected if they have high enough expected loan profitability
- Logistics regression

### Profitability Model:

- Determine  $E(\text{loan profit} \mid \text{respond} = 1)$
- Given our earlier observation that loan profit is binary, we use a logistics regression model as well

# Data Preparation

## Response Model

- Clean data removing incorrect cases (eg. Age > 100)
- Recoding categorical variables: Easier to work with 1,0 than "yes", "no"
- Using the 10% of our data set aside as a test dataset, we wrote a script to run our strategy on the data.

## Profitability Model

- Ensure no data is obviously wrong
- Separate out the 4748 of 40712 customers who responded

# Evaluation of Results

## Response Model

- Root Mean Square Error = 0.249

## Profitability Model

- Error = 0. Perfect performance!
- Our logistics model predicted all 4748 of the responder's profitability correctly.
- Consequently, Response Model now bears all the load.

## Overall

- Profit of our strategy was more double (2.37x) the profit of the naïve strategy of targeting every customer.
- Our model's profit: 47 308.30  
Naïve model profit: 19 992.55

## Recommendations and Future Research

### **Separate the two datasets out more finely.**

Here, we visually inspected that the cut off was at customer\_id 40 000. It's probably slightly less than that. We also note that customer\_ids near 25 000 and 32 000 display very similar behavior to the >40 000 group. Ideally, we'd group all of these data together and conduct separate analysis.

### **Examine how the two datasets are different from each other.**

We suspect that they were derived using very different methodologies. The customer\_id <40 000 seem a good deal more systematic and "clean". The days show clear sequential structure, and the ages are cut off between 22 and 60.

### **Use classification algorithms (eg. K-nearest neighbors).**

Given that loan profitability is binary with distinct clustering, we should treat this as a classification problem rather than a regression problem. Classification is after all, much easier than regression